



**You are warmly invited to attend
our Haywood Memorial Lecture (*see Tribute below*)
at Millbank and on Zoom
1830hrs Friday 31 March 2023**

Our invited speaker, Colonel Ashleigh Boreham, presents

The Battle for Fallujah

(Operation Al-Fajr: Background, Planning, and Operation)



Proceeds will be donated to the Museum of Military Medicine

The two battles for the Iraqi city of Fallujah in 2004 were turning points in the US-led campaign to remove Iraqi President Saddam Hussain and his Baathist regime.

Colonel Boreham's talk will focus on the Background, Corps Level Operational Plan, and the integration of the Medical Corps Operational Plan from Point of Injury to Evacuation to Role 4 Hospital in Germany.

Col (retd) Ashleigh Boreham was Commissioned in 1992 following four years' service with the Reserves as a Combat Medical Technician with 217 General Hospital, before joining the Regular Army as Medical Support Officer in the RAMC. Serving for a further 27 years he has deployed to Sierra Leone, Kenya, Oman, Northern Ireland, Iraq, Afghanistan, Bosnia, and Kosovo. He served as a Commanding Officer twice (with 22 and 256 Field Hospitals) and as a Divisional Commander Medical three times stationed in Germany, the UK and in Afghanistan. During his first tour of Iraq, he deployed with the United States III Corps in Baghdad in 2004/2005; it was during this tour that he took part in the planning for Operation Al-Fajr, also known as Operation Phantom Fury (the Second Battle of Fallujah, which lasted from 7 November to 23 December, 2004).

Still working in healthcare, Colonel Boreham is a trustee of the Museum of Military Medicine and is passionate about our military medical heritage.

Prior registration required. Refreshments at 1730hrs. Directions below.

Register [HERE](#) or via www.friendsofmillbank.org



Friends of Millbank



**A Tribute to a College Personality by Friends of Millbank
Brigadier (ret'd) Ian Haywood L/RAMC (Emeritus Professor Military Surgery)¹**



Brigadier Ian Haywood L/RAMC was appointed joint Professor of Military Surgery by the Royal College of Surgeons and the Royal Army Medical College London in 1985. He succeeded Professor Jack Coull and served in this role until 1990.

¹ **Chairman's note:** My thanks to Colonel (ret'd) Jim Ryan L/RAMC, successor to Ian Haywood as Professor of Military Surgery, for contributing to this Friends of Millbank tribute. See: <https://www.friendsofmillbank.org/college-personalities>





Ian Haywood, Emergency Medicine and Battlefield Advanced Trauma Life Support (BATLS)

Ian Haywood trained as a military general surgeon in the era before the development of Emergency Medicine as a separate specialty. He was a strong advocate of pre-hospital medicine and the philosophy of 'delivering to the surgeon a live casualty'. He was one of the three founder members of the Faculty of Accident and Emergency Medicine of the six Royal Colleges (Physicians and Surgeons).² His influence and memory live on through the thriving specialty of Emergency Medicine, with many military Emergency Medicine specialists being acknowledged world leaders in their field; through the military course he instituted (Battlefield Advanced Trauma Life Support); through our fellow society (The Haywood Club);³ and through the Friends of Millbank Haywood Memorial lecture. The first Haywood Memorial Lecture was delivered by Lt Col Sarah Phillips in March 2021, and the second by Tom Scotland in March 2022. A recording of the latter is on our website.

The following obituary notice by Brian Robertson was published on the website of the British Association for Immediate Care, BASICS.⁴ Brian was past chairman of BASICS, and a TA officer.

Throughout his career, Brigadier Ian embraced an aggressive philosophy of trauma management from the battlefield, whether the carnage was civilian or military, through to rehabilitation. He was instrumental, and without doubt an unrecognised pioneer at the time, in bringing the principles of advanced trauma life support (ATLS) across the Atlantic and introducing the British Army trauma life support courses (BATLS) that are now an essential part of medical officer training in both the regular and reserve army medical services. His simple philosophy that drove the development of the BATLS course was that any doctor, irrespective of their specialty, should be able to sustain the seriously injured for that first golden hour with which we are now so familiar.

He actively promoted ATLS training and was a member of the Royal College of Surgeons of Edinburgh's Immediate Care Board. This involved him as an examiner in the diploma of immediate medical care and in developing pre-hospital trauma life support. In his own military career Ian was appointed joint professor of military surgery, Royal College of Surgeons of England and the Royal Army Medical College London in 1985. In November 1990, like many of his colleagues, he went to the Gulf, as a consultant surgeon at 33 General Surgical Hospital, Al Jubayl, British Forces Middle East.

He rose eventually to be director of army surgery at the Ministry of Defence and an honorary surgeon to the Queen. Despite all his achievements Ian remained "one of us," with his feet firmly on the ground. His good humour and wise counsel enlivened many a BASICS executive council meeting and he also contributed much to the editorial board of BASICS publications and other BASICS committees on which he served either in a personal capacity or as the representative of the army. It was a great pleasure to see Ian awarded the 1993 Laerdal Award for services to immediate care at the BASICS annual conference.

² Obituary 25 March 1995 – Brigadier I R Haywood FRCS, FRCSEd *BMJ* 1995; 310:799-800. Ian died 3 September 1994

³ The Haywood Club <https://www.haywoodclub.org.uk/>

⁴ BASICS website: Ian Haywood <https://www.basics.org.uk/immediate-care-greats/>





Chairman's note (by Col (retd) David Vassallo L/RAMC)

On a personal note, I am indebted to Ian Haywood for his mentorship in the years following my own commissioning into the Territorial Army in 1983 as a junior captain and surgical trainee with 308 (County of London) Evacuation Hospital RAMC(V). It was largely due to his inspiring example and encouragement during our encounters on the Post Graduate Medical Officer course and on field exercises on annual camps that I decided to transfer to the Regular Army in 1989 to embark on a career in military general surgery. This was a decision that I never regretted during the whole of my 34 years' service in Her Majesty's Armed Forces (1983 – 2018). Ian Haywood inspires me still.

Emeritus Chairman's note (by Col (retd) Frank Davis L/RAMC)

I hold Ian Haywood in much respect, in fact we became close colleagues around 1987/88. He had been sent by Lieutenant General Sir Cameron Moffat, the first Surgeon General of the Defence Medical Services (1985-1987),⁵ to attend a course on Advanced Trauma Life Support in the USA.

He returned from the States all fired up to use this knowledge for the benefit of the AMS TA. I attended a meeting with him in my capacity as the Deputy Commander AMS TA and volunteered to recruit senior clinicians to teach on an inaugural Advanced Trauma Life Support Course at Keogh Barracks, the HQ of the AMS TA.⁶ The team assembled, the programme designed, equipment assembled including a pig carcass from a local butcher in North Camp, I attended the course. It covered every aspect of immediate resuscitation including Chest Drainage to inflate a lung. The Teaching team assembled, as I remember, monthly and we, that is Ian and I, processed about twenty TA doctors and eventually TA nurses every month.

Two more projects were developed as a result of his visit to the USA. First there was the development of a chest drain by Portex, a Surgical Supplier, then based at Folkestone. The drain was styled the British Army Life Support Chest Drain. The second major undertaking was teaching materiel designed by Ian and processed in collaboration with the specialist department of the Royal Army Educational Corps that then existed for specialist projects in instruction. This work was recognised by Ian writing a personal letter to me a year later saying in effect 'Oh yes BATLS was his initiative, but I was the midwife, I made it happen.' This letter I still have and I value his gesture so very much. Ian was a very brave man. My last memory (not long after my AMS TA tour, I was now in the MOD) is of still attending Ian's talks whenever possible. Having been diagnosed with carcinoma of the lung he went on lecturing with a syringe driver in his arm to control the pain of his condition.

⁵ **Chairman's note:** Sir William Cameron Moffat was also a renowned military general surgeon, who was awarded the post of joint Professor of Military Surgery for the Royal Army Medical College at Millbank and the Royal College of Surgeons of England in 1970 – the same post later held by Ian Haywood. Sir Cameron was appointed Director General Army Medical Services between 1984 – 1988, concurrently becoming Surgeon General 1985 - 1987

<https://www.universitystory.gla.ac.uk/biography/?id=WH27264&type=P;> [https://en.wikipedia.org/wiki/Cameron_Moffat;](https://en.wikipedia.org/wiki/Cameron_Moffat)
http://www.travellingsurgeon.org/wp-content/uploads/2014/07/TSS_Obit1_Sir_Cameron_Moffat.pdf

⁶ See: Battlefield Advanced Trauma Life Support (BATLS) – BATLS Manual 2000. Introduction: History of Battlefield Advanced Trauma Life Support, paragraph 0107. *J R Army Med Corps* 2000; **146**: 110-114





Brigadier Ian Haywood

BRIGADIER IAN HAYWOOD, who has died aged 53, was Director of Army Surgery at the Ministry of Defence and Consultant Surgeon to the Army and the Royal Hospital, Chelsea.

Haywood's chief interests, the treatment of trauma and immediate life support after major injuries, were initially developed in a battle context and later given civilian application.

He was a founder member of the Faculty of Accident and Emergency Medicine of the six Royal Colleges (Physicians and Surgeons), and his distinction was acknowledged by the award of the Asmund Laerdal Medal of the British Association for Immediate Care.

Ian Haywood was born on Oct 13 1941 and educated at Bedford School and St Thomas's Hospital, London, where he was a Kitchener Medical Scholar and won many prizes.

As a medical student he held a Territorial Army commission, but in 1964 he took a regular commission with the Royal Army Medical Corps, serving as Medical Officer to the Royal Welch Fusiliers. He became a Fellow of the Royal College of Surgeons in 1971.

His higher specialist training was completed in both military and civilian establishments, including academic appointments at St Bartholomew's and the Westminster hospitals in

London. He was appointed Consultant Surgeon, Defence Medical Services, in 1978.

Thereafter Haywood developed his interest in missile and blast injuries and in training programmes for both Army and civilian hospitals.

He was a member of the Stoke Group, which advised the government on the professional medical aspects of disaster management.

From 1985 to 1990 he was Professor of Military Surgery between the Royal College of Surgeons and the Royal Army Medical College. After a posting to Saudi Arabia, he returned to England to command the Queen Elizabeth Military Hospital, Woolwich, from 1991 to 1993.

These years were marked with further honours: in 1987

he became the first Ben Eisman Visiting Professor, Uniformed Services, University of Health Sciences, Bethesda, Maryland, and was awarded the Mitchener Medal of the Royal College of Surgeons.

He became an Officer Brother of the Order of St John of Jerusalem in 1988 and an examiner of the Royal College of Surgeons of Edinburgh, of which he was elected a Fellow in 1989.

He was appointed Honorary Surgeon to the Queen in 1993, and the next year was awarded the Michael De Bakey International Military Surgical Award.

Though quiet and unassuming in manner, Haywood possessed exceptional foresight and drive, which when combined with his knowledge of surgery and flair for organisation made him a most formidable figure.

These qualities led him to undertake all the training in immediate care at the 33 General Surgical Hospital at Jubayl in preparation for the Gulf war.

A born raconteur, Haywood was much sought-after as a speaker, for discourses full of information, history and humour.

He had a special interest in military history and had recently completed a paper on the life of Dominic Larrey, Napoleon's chief surgeon during his Moscow campaign.

He married, in 1970, Margot Hanna; they had two daughters.



Haywood in 1992

Obituary Notice, The Times



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Friends of Millbank



*UK and US Professors of Military Surgery, friends and colleagues (1989)
Colonel Jim Ryan L/RAMC, Professor Norman Rich USMC, Colonel Ian Haywood L/RAMC*



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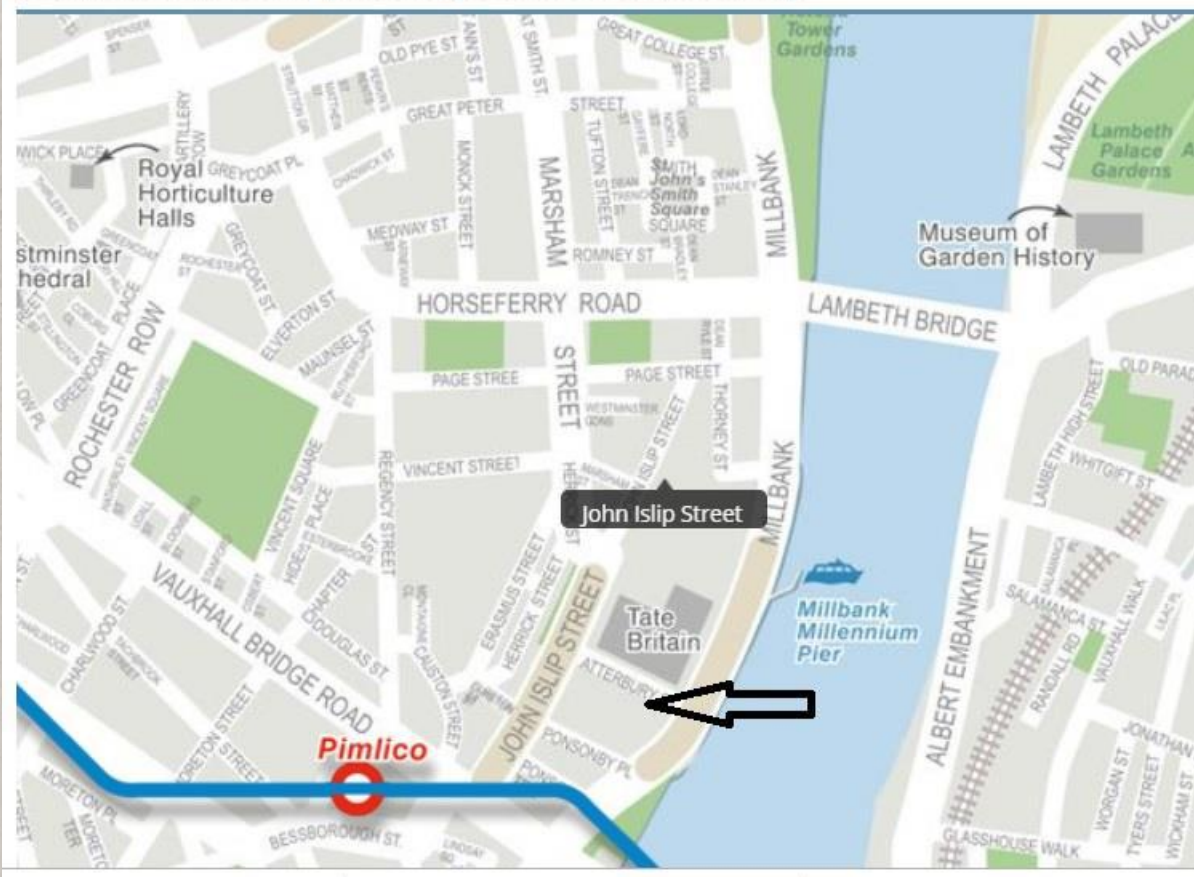
Directions for Millbank (Chelsea College of Arts, formerly the Royal Army Medical College)

The College entrance is via Atterbury Street, opposite Tate Britain (as arrowed below).

We meet for light refreshments at Reception from 1730hrs. The talk commences at 1830hrs.

Everyone attending the talk, whether at Millbank or online via Zoom, is requested to register beforehand as above. Guests welcome. Optional supper afterwards at Millbank Pizza Express.

LondonTown.com - John Islip Street Location Map



info@friendsofmillbank.org



www.friendsofmillbank.org